

LAIKIPIA



UNIVERSITY

UNIVERSITY EXAMINATIONS

FIRST SEMESTER 2025/2026 ACADEMIC YEAR

THIRD YEAR EXAMINATION FOR THE DEGREE
OF BACHELOR OF SCIENCE IN COMMUNITY
DEVELOPMENT

CDEV 311: PROJECT PLANNING AND IMPLEMENTATION

STREAM: R

TIME: 2 HRS

DAY: WEDNESDAY [14.30 P.M-16.30 P.M] DATE: 28/01/26

THIS QUESTION PAPER CONSISTS OF THREE (3) PAGES

PLEASE DO NOT OPEN UNTIL THE INVIGILATOR SAYS SO.

Instructions;

Answer three questions. Question ONE is compulsory

QUESTION ONE

- a) Discuss any three principles of Project Management **(6 marks)**
- b) A youth unemployment project is being proposed in an urban area.
- i) Identify a possible core problem and develop the cause–effect relationships using a problem tree framework. **(6 marks)**
 - ii) Explain three advantages of using a problem tree analysis in project planning. **(6 marks)**
 - iii) Develop two objectives from your problem tree analysis which you can use in project planning. **(4 marks)**
- c) Discuss two roles of needs assessment in ensuring project relevance and sustainability.
- d) Explain the meaning of the RAG concept in a project status report. **(4 marks)**
- e) Discuss two main sources of project ideas in development and organizational contexts. **(4 marks)**

QUESTION TWO

- a) Examine how project managers can manage and balance competing constraints to ensure project success. **(10 marks)**
- b) Citing suitable examples explain five methodologies used in project selection within organizations. **(10 marks)**

QUESTION THREE

- a) Discuss four roles of Project managers in Project Management **(8 Marks)**
- b) Define project implementation and explain two activities involved in this phase **(6 marks)**
- c) Examine three reasons for making gender considerations during Project Implementation **(6 marks)**

QUESTION FOUR

- a) Assess the contribution of effective project planning to successful project implementation **(10 marks)**
- b) Discuss five challenges commonly encountered during project implementation and how they can be addressed **(10 marks)**

QUESTION FIVE

- a) Define a Projectized Organization Structure and explain four characteristics of the same
(10 marks)
- b) Analyze the role of Monitoring and Evaluation (M&E) in Project management (10 marks)