

LAIKIPIA



UNIVERSITY

# UNIVERSITY EXAMINATIONS

1<sup>ST</sup> SEMESTER 2023/2024 ACADEMIC YEAR

THIRD YEAR EXAMINATION FOR THE DEGREE  
OF BACHELOR OF SCIENCE IN COMMUNITY  
DEVELOPMENT

**CDEV 311: PROJECT PLANNING AND IMPLEMENTATION**

***STREAM:***

***TIME: 2 HRS***

***DAY: THURSDAY [8.30-10.30 A.M]***

***DATE: 07/12/2023***

**THIS QUESTION PAPER CONSISTS OF THREE (3) PAGES**

**PLEASE DO NOT OPEN UNTIL THE INVIGILATOR SAYS SO.**



**INSTRUCTIONS: Answer Question one (COMPULSORY) and any other two questions.**

**QUESTION ONE**

- a) Define the following terms **(4 Marks)**
  - i) Project Monitoring
  - ii) Project Appraisal
  - iii) Project Management
  - iv) Project Risk
  
- b) State three importance of Work Breakdown structures **(6 Marks)**
- c) Projects can be classified differently describe FOUR Project Classifications **(8 Marks)**
  
- d) State and explain Components of project appraisal **(8 Marks)**
  
- e) List FOUR Challenges that are encountered when managing projects **(4 Marks)**

**QUESTION TWO**

- a) According to Hope and Timmel, Mc Gregor theory of management which involve theory X and Y can be a helpful framework to highlight differences of management. Discuss the components of two theories **(12 Marks)**
  
- b) State TWO sources of project ideas in community development **(2 Marks)**
  
- c) Explain THREE Ways of terminating a project that a project manager may utilize **(6 Marks)**

**QUESTION THREE**

- a) The primary reason for the establishment of a team is To perform and achieve the tasks, state and explain FIVE task functions of a project team **(10 Marks)**
  
- b) Projects may experience delays to challenges emanating from project teams, discuss five Strategies of Overcoming Team Failure **(10 Marks)**

**QUESTION FOUR**

- a) Explain the basic Functions of Project Planning **(5 Marks)**
  
- b) Discuss TWO Planning Models and Approaches as applied by project managers **(12 Marks)**



- c) Project managers encounter challenges in their endeavor for effective planning State THREE  
Barriers to effective planning **(3 Marks)**

**QUESTION FIVE**

- a) Projects experience may experience closer before their intended time, explain FIVE Impacts of project termination **(5 Marks)**
- b) The longevity of a project is the ultimate goal of any project financier, discuss FIVE factors that lead to project sustainability **(5 Marks)**
- c) In the quest of attaining sustainability project managers may be required to make changes to their projects, elaborate FIVE ways of adjusting the challenges in project sustainability **(5 Marks)**
- d) State the importance of Community participation in needs assessment **(5 Marks)**

